



MRM#2

Paperless Contracting

Baseline - 20 Nov 97

Paperless Contracting

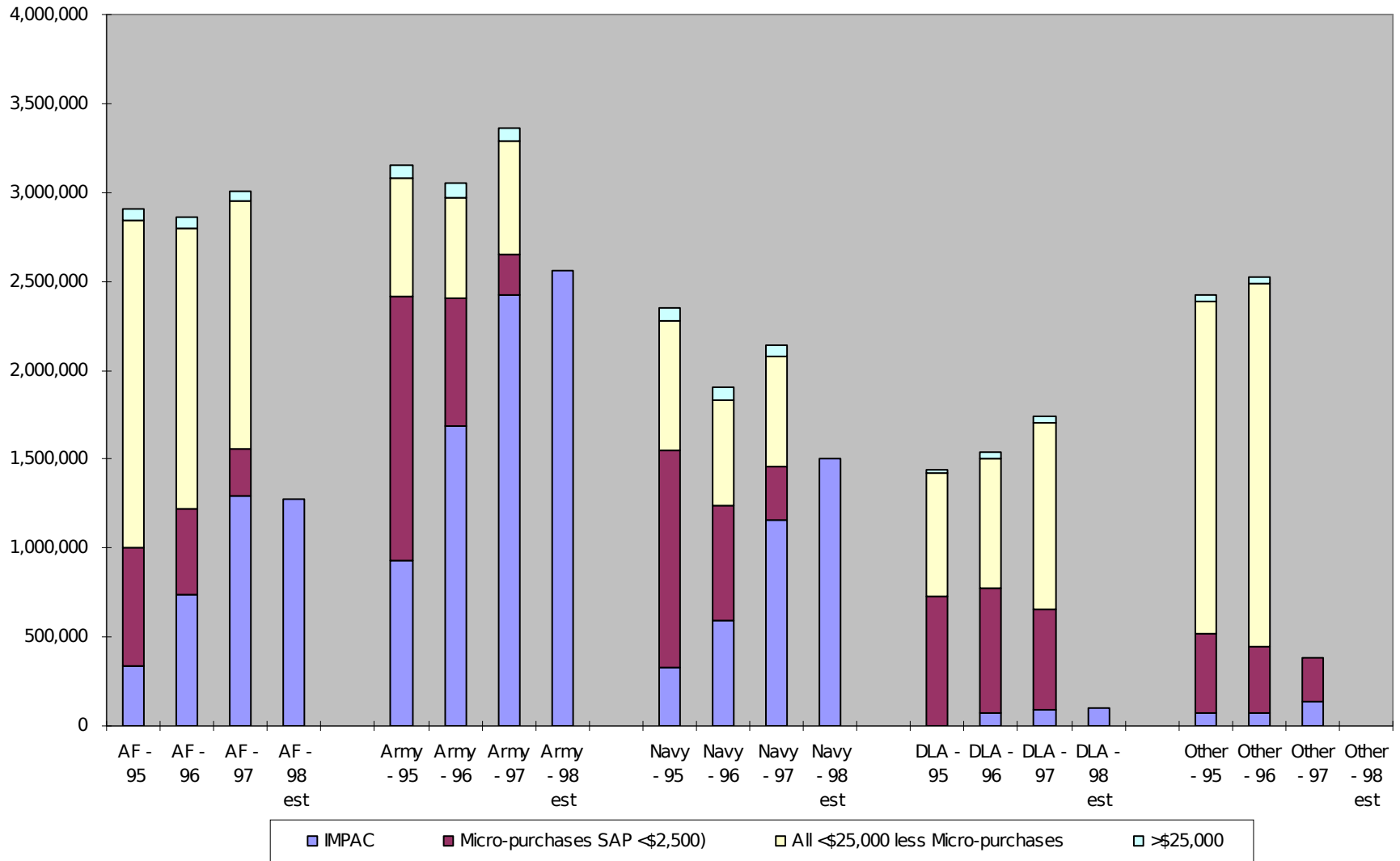
Scope



- Scope: Requirements generation to contract closeout
- Baseline FY97 contracting business volume
- “Big Six” Performance Measurements:
 - Contract Requirements
 - Solicitations
 - Awards/Mods
 - Receipts & Acceptance
 - Invoices/Payment
 - Contract Closeouts

Business Volume

FY95 - FY98 Actions - DoD

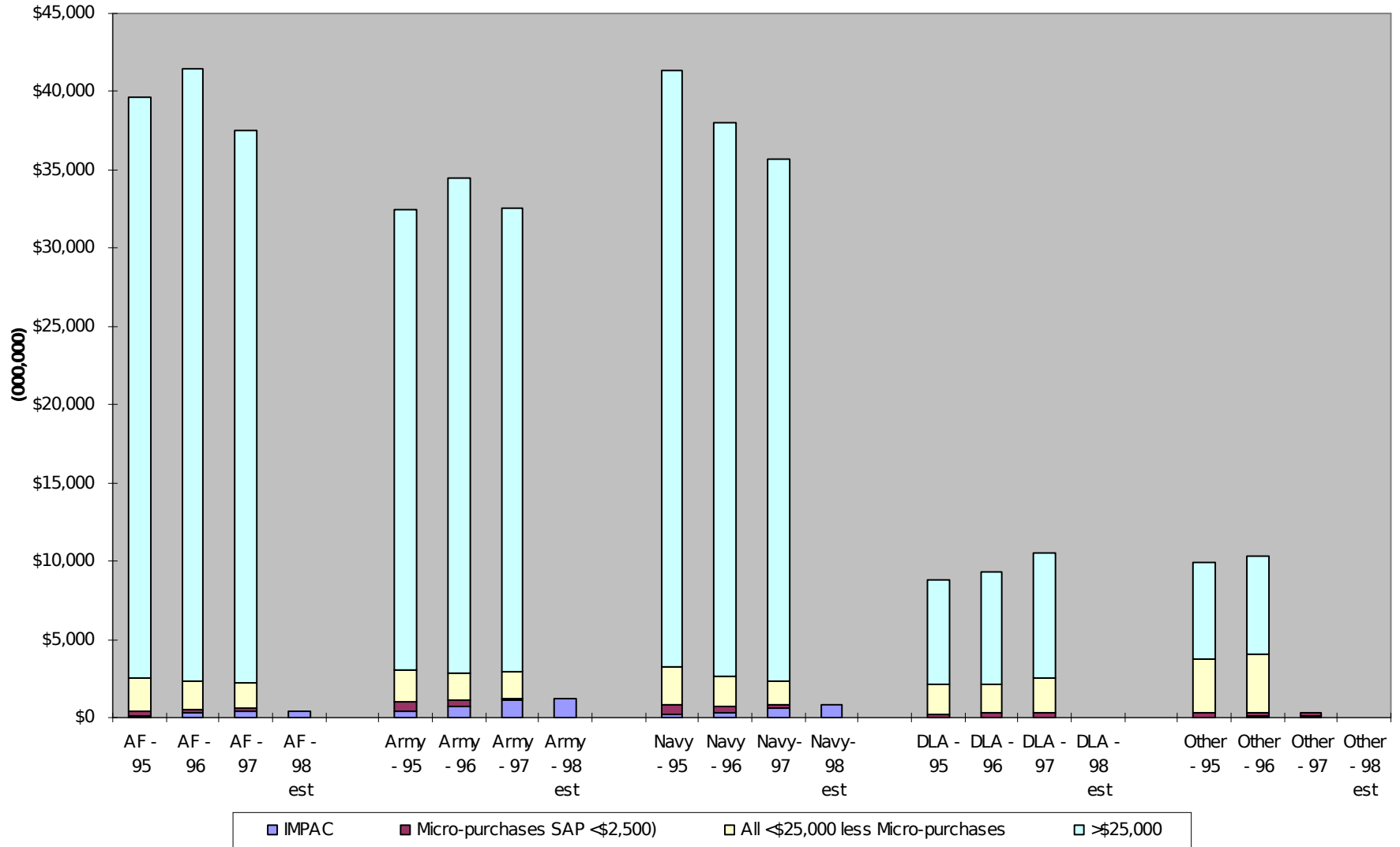


DeCA >95% of Other DoD Actions <\$25K & >66% of Other DoD Actions > \$25K

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Business Volume

FY95-FY98 Dollars - DoD



Army Business Volume



ACTIONS DOLLARS

<u>Under \$25K</u>	<u>Over \$25K</u>	<u>Under \$25K</u>	<u>Over \$25K</u>
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FY 97	865,000	78,000	\$1.8B	\$29.7B
FY 96	1,280,000	81,884	\$2.1B	\$31.7B
FY 95	2,154,000	72,437	\$2.6B	\$29.5B

IMPAC Actions With FY98

Projection
Actions

Dollars

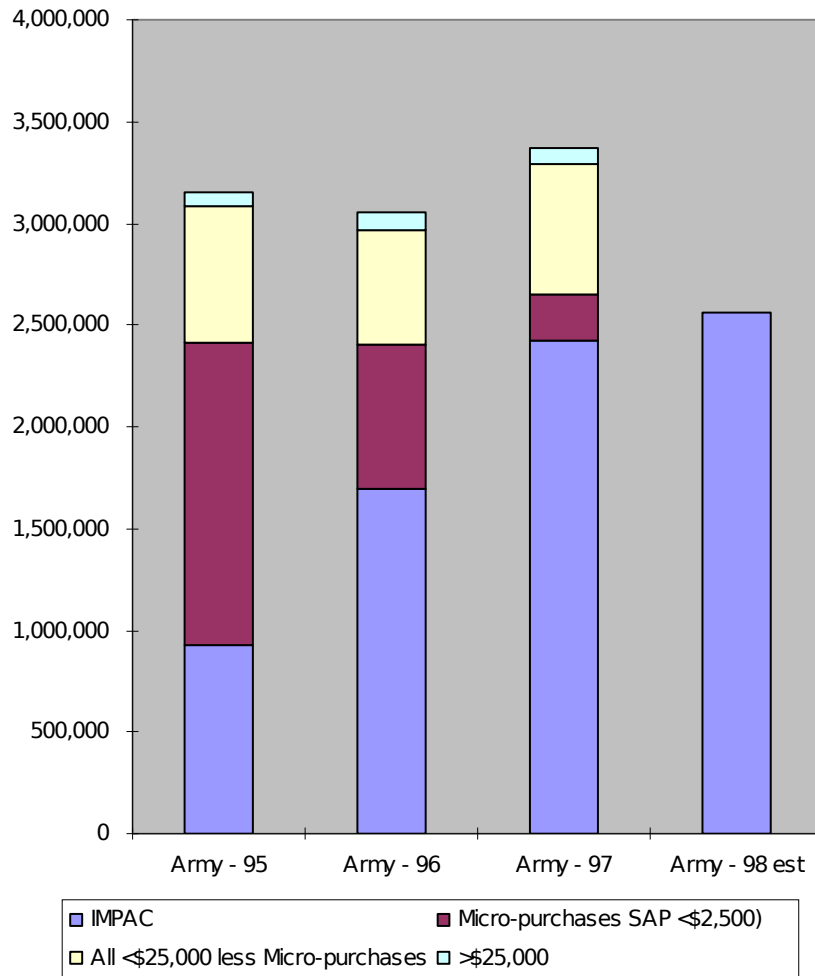
FY 98	2,561,000 (projection)	\$1,200M
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FY 97	2,422,000	\$1,100M
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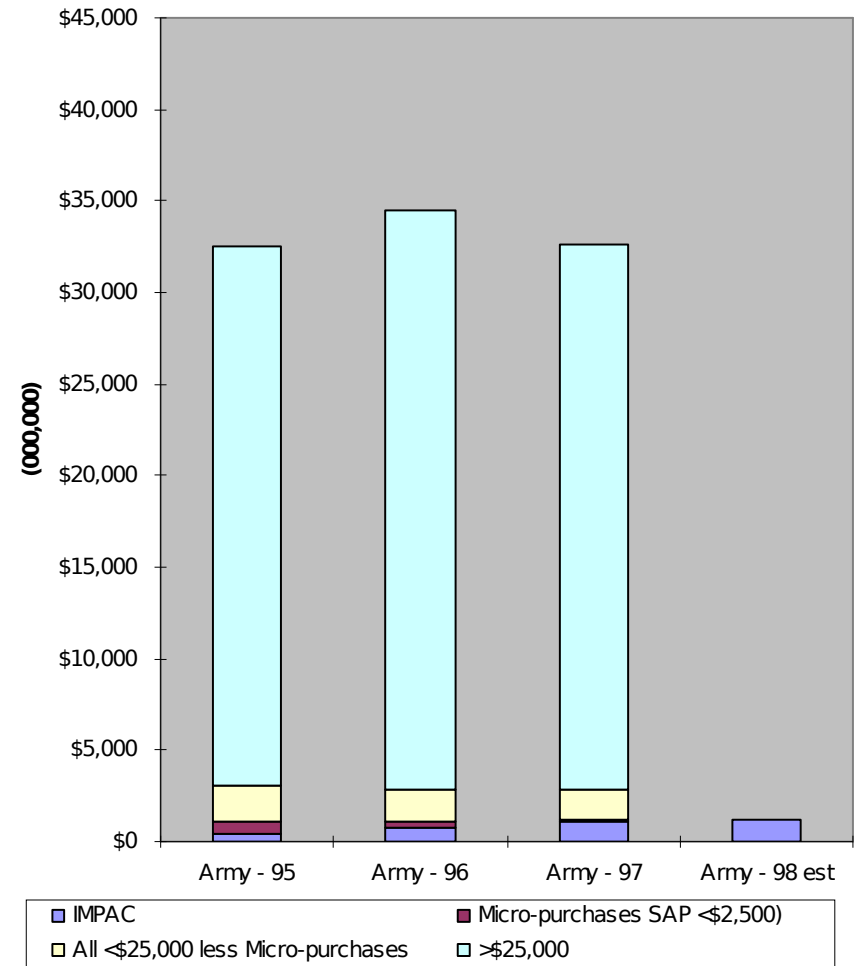
FY 96	1,690,000	\$ 740M
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FY95 - FY98 Actions - Army



FY95 - FY98 Dollars - Army



Navy Business Volume



ACTIONS DOLLARS

< \$25K Over \$25K

< \$25K Over \$25K

FY 97	919,456	69,972	\$1.7B	\$33.4B
FY 96	1,231,722	75,330	\$2.3B	\$35.4B
FY 95	1,951,058	75,311	\$3.1B	\$38.1B

IMPAC Actions With FY98 Projection

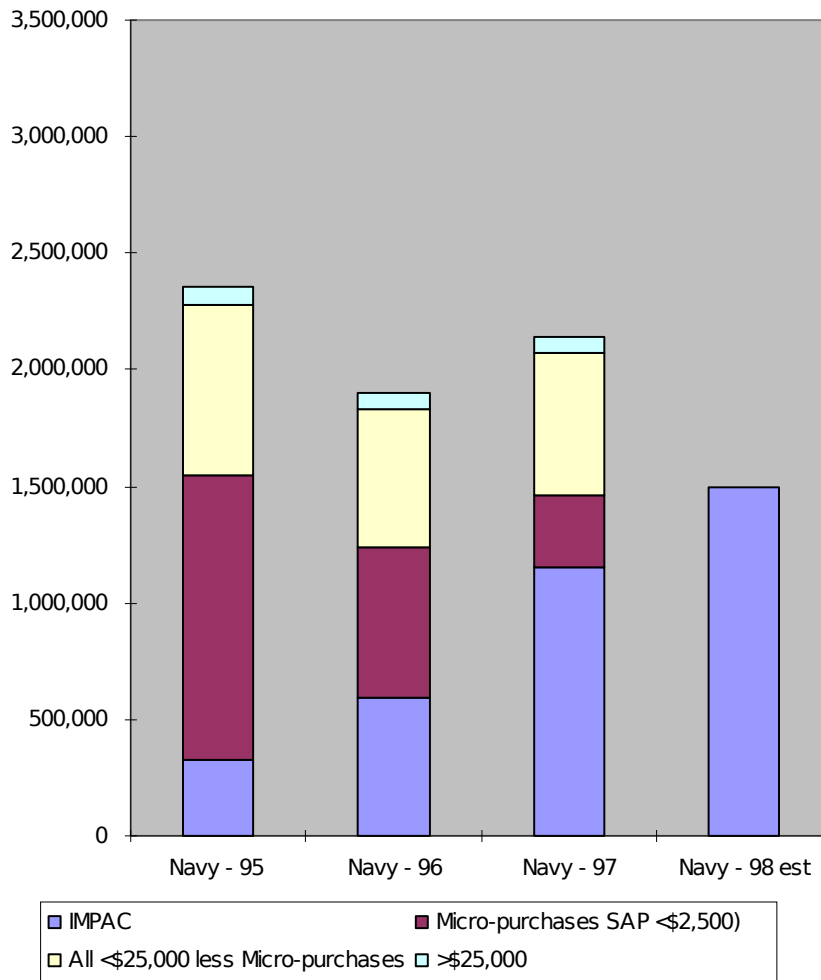
Actions

Dollars

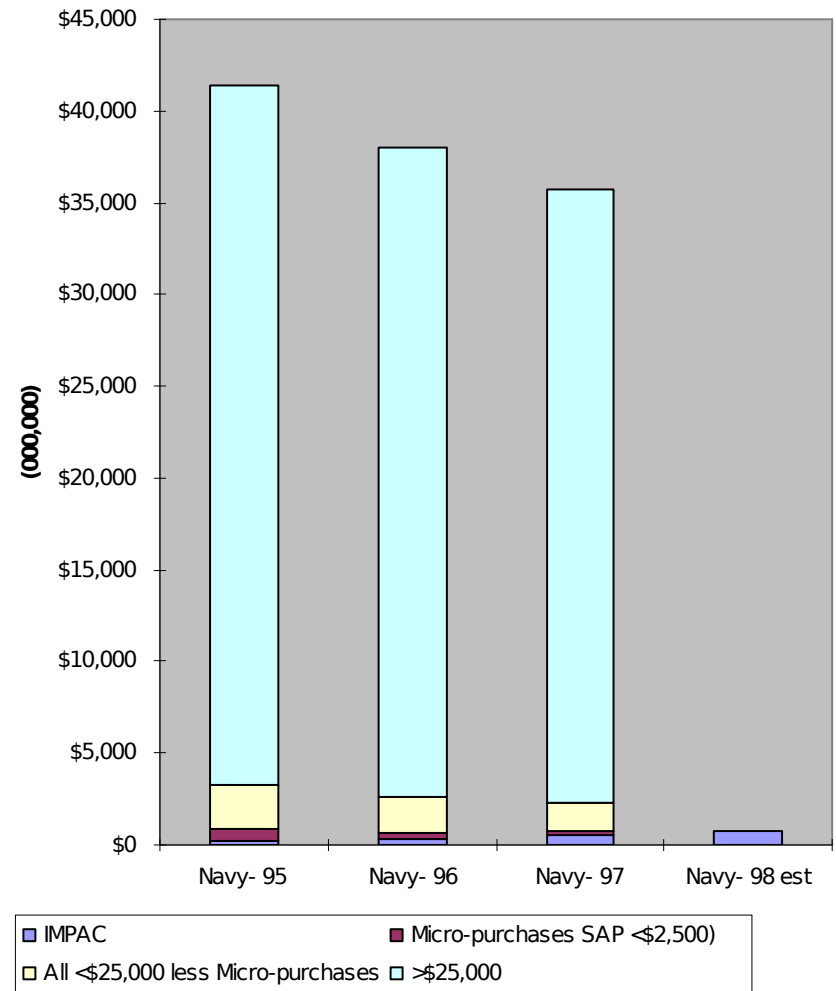
FY 98	1,500,000 (projection)	\$ 769M (proje
FY 97	1,154,106	\$ 592M
FY 96	595,955	\$ 325M

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FY95 - FY98 Actions - Navy



FY95 - FY98 Dollars - Navy



Air Force Business Volume

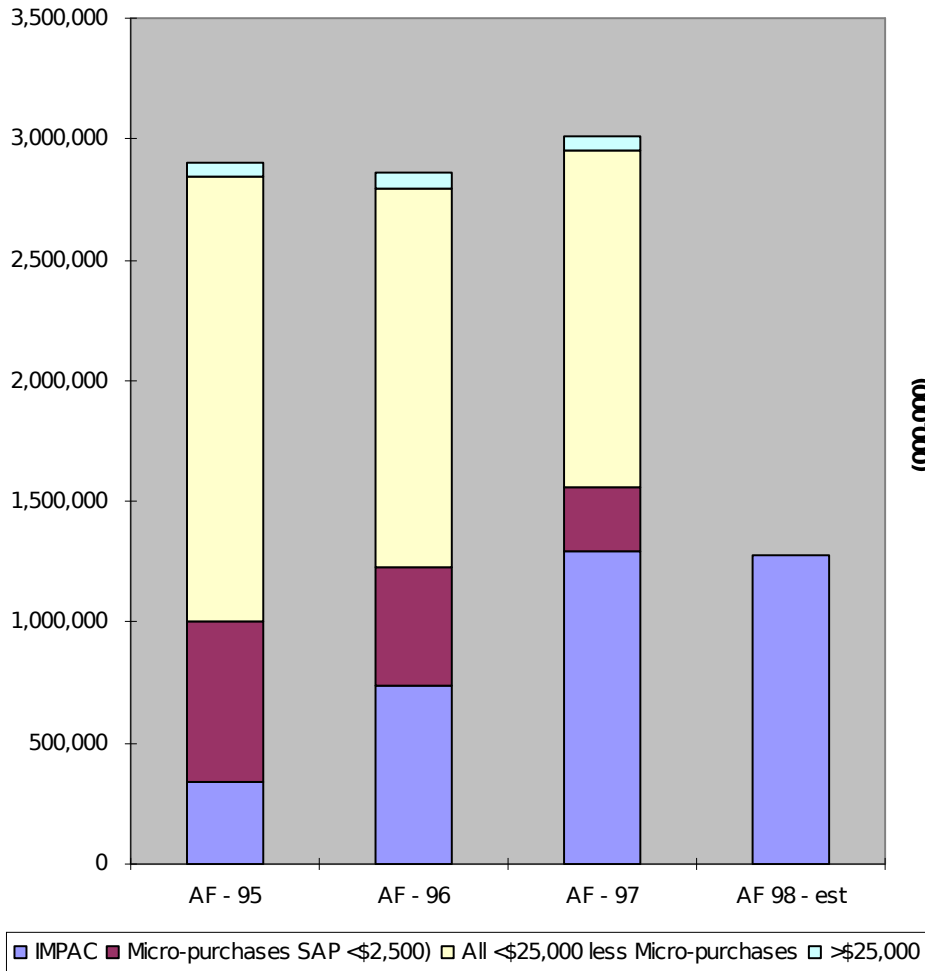


Actions			Dollars	
	<u>< \$25K</u>	<u>Over \$25K</u>	<u>Under \$25K</u>	
	<u>Over \$25K</u>			
FY 97	1,654,711	56,844	\$1.6B	
	\$35.3B			
FY 96	2,059,194	61,023	\$2.1B	\$39.1B
FY 95	2,505,966	59,580	\$2.4B	\$37.1B

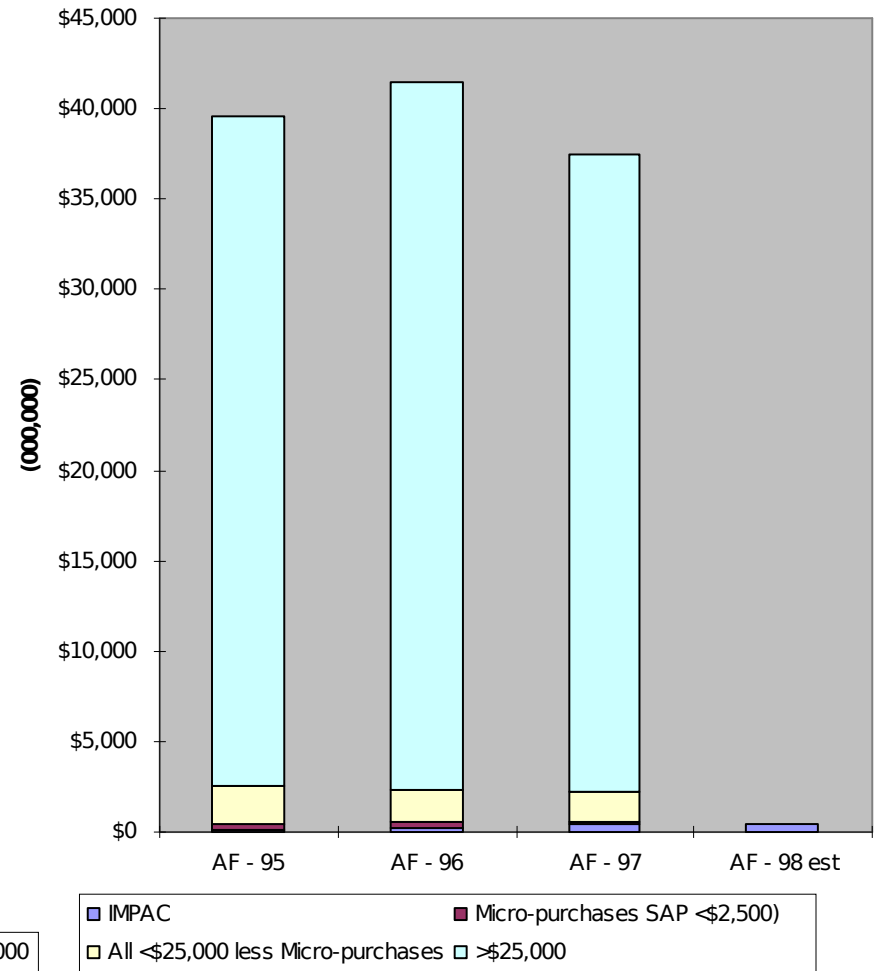
IMPAC Actions With FY98 Projection

Actions		Dollars	
FY 98	1,276,000 (projection)		\$440M (proje
FY 97	1,296,770	\$438M	
FY 96	739,067	\$274M	
		09/12/16	9

FY95-FY98 Actions - Air Force



FY95 - FY98 Dollars - Air Force



DLA Business Volume

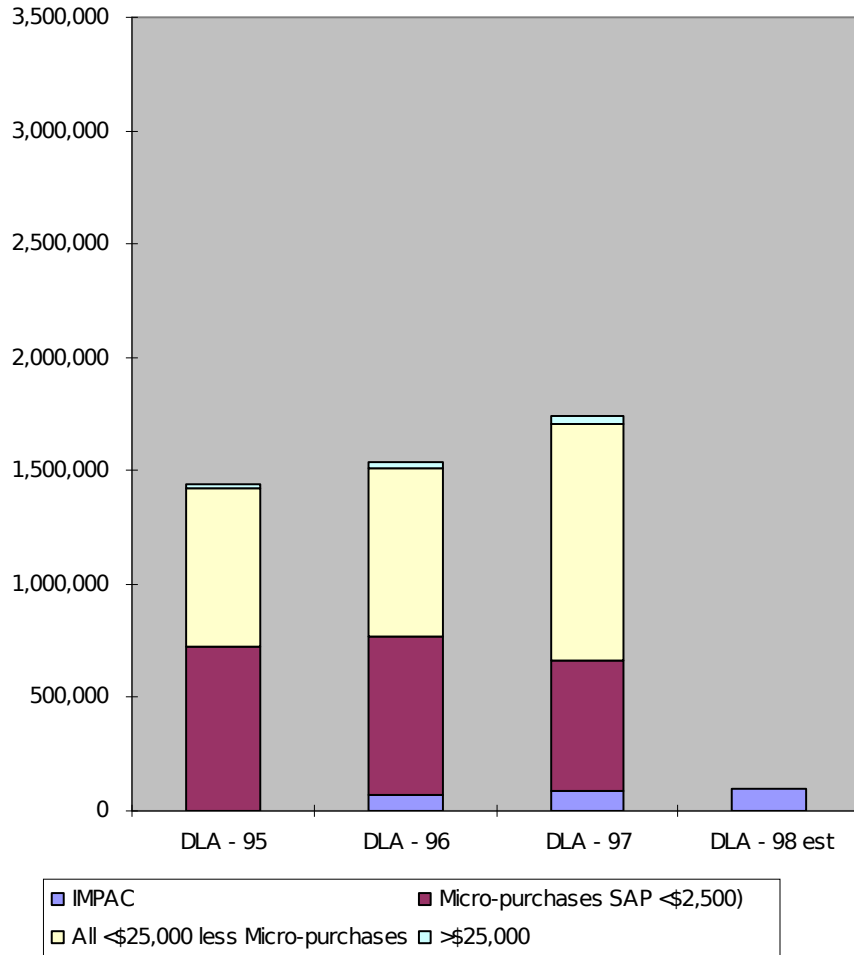


Actions		Dollars	
<u>Under \$25K</u>	<u>Over \$25K</u>	<u>Under \$25K</u>	
<u>Over \$25K</u>			
FY 97	1,611,352	35,379	\$2.5B
FY 96	1,433,008	29,613	\$ 8.0B
FY 95	1,421,428	22,572	\$2.1B
			\$ 7.2B
			\$ 6.6B

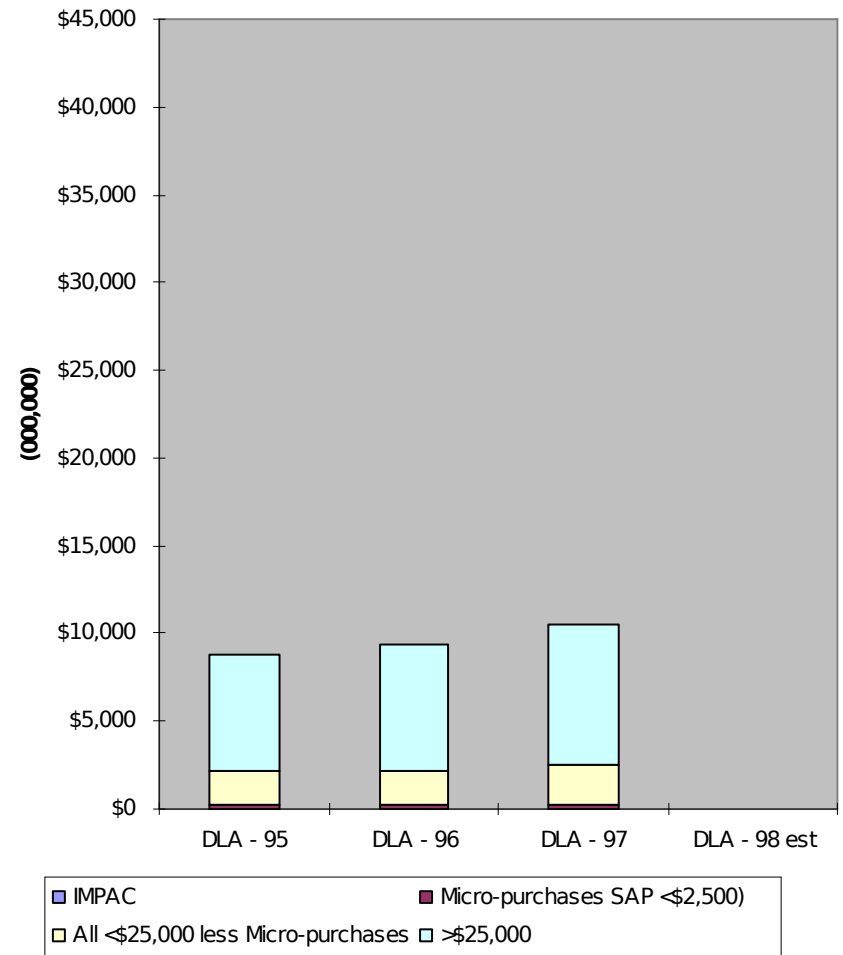
IMPAC Actions With FY98 Projection

Actions		Dollars
FY 98	97,000 (projection)	\$45M (projection)
FY 97	90,936	\$40M
FY 96	74,534	\$25M
		09/12/1611

FY95 - FY98 Actions - DLA



FY95 - FY98 Dollars - DLA



DCMC Business Volume



Actions

Dollars

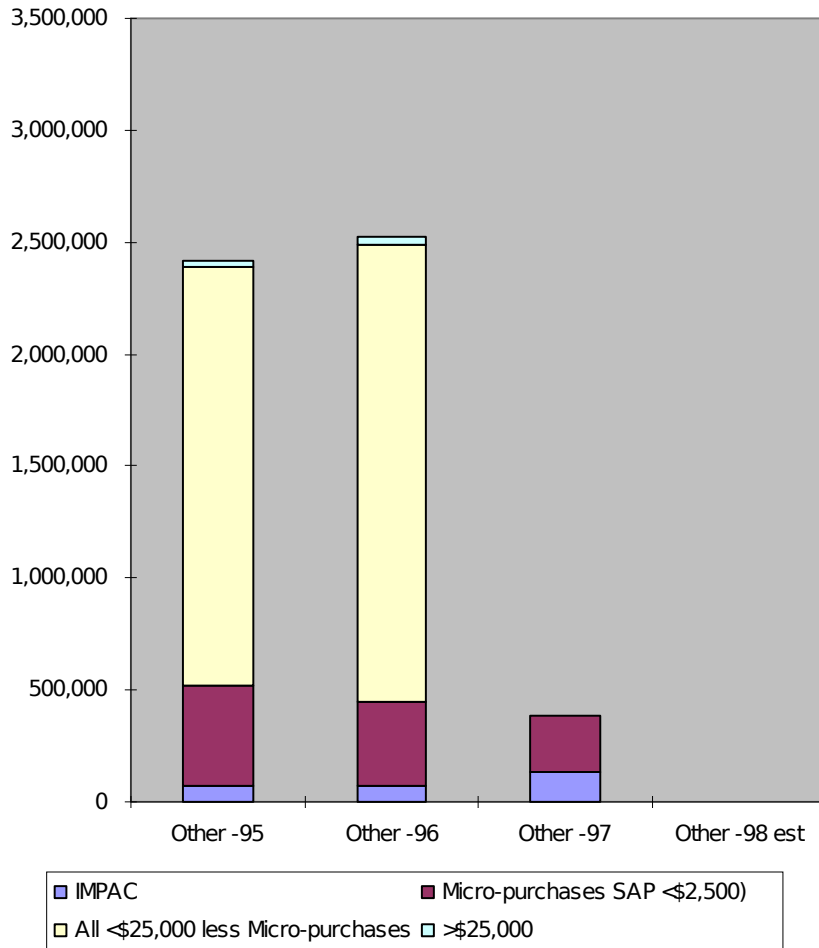
FY 97 96,877(Modifications)
Available

Not

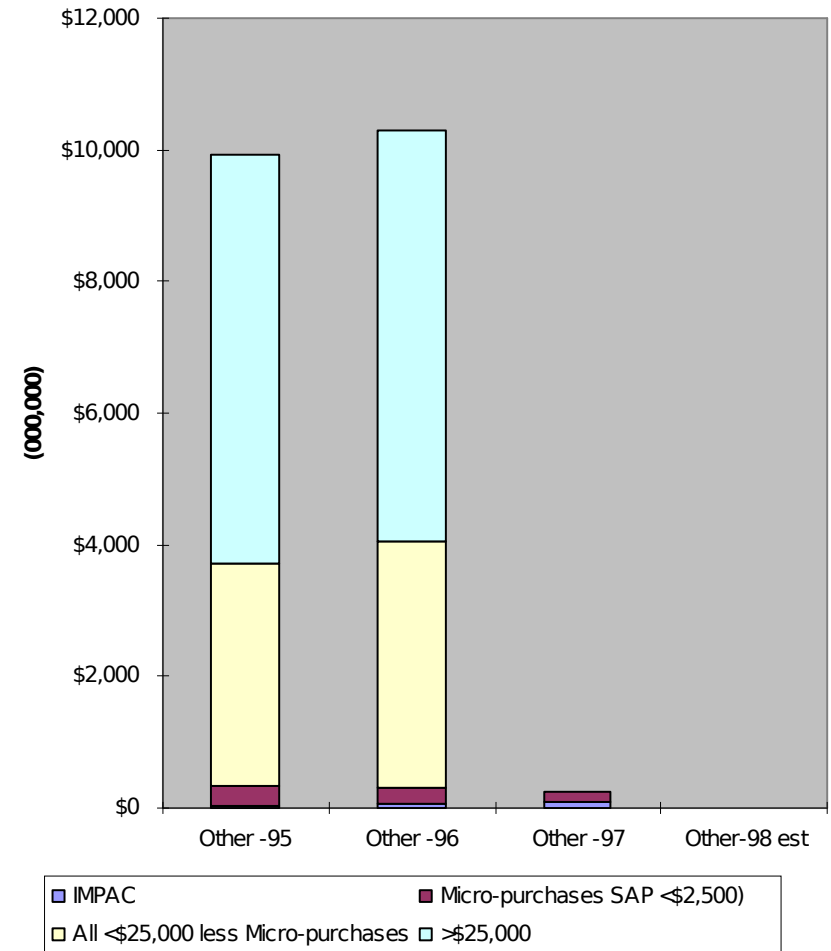
IMPAC Actions With FY98 Projection - N/A for DCMC

09/12/1613

FY95 - FY98 Actions - Other DoD



FY95 - FY98 Dollars - Other DoD



Business Volume Metric Groundrules

- Data Source
 - Actions as reported from DIOR (DD350/1057)
 - Best available source/DoD standard reporting system to Congress
- Definition
 - Army includes Army Corps of Engrs
 - Navy includes Marine Corps
 - IMPAC data from GSA
 - A-Mods for DCMC reported via MOCAS (outside DIOR)
 - Includes A-Mods impacting obligated dollars
 - Will not track Service A-Mods not impacting obligations and not reflected in DIOR
 - DLA IMPAC Card statistics reflect purchase for which DLA is the ultimate customer
 - DEPSECDEF confirmed 11/97 scope includes systems/spares/base actions
- Assumptions
 - FY97 data will be provided by DIOR 21 Nov
 - IMPAC FY98 projections; component estimate
- Open Issues
 - Possible double counting/not counting when using IMPAC as payment vehicle

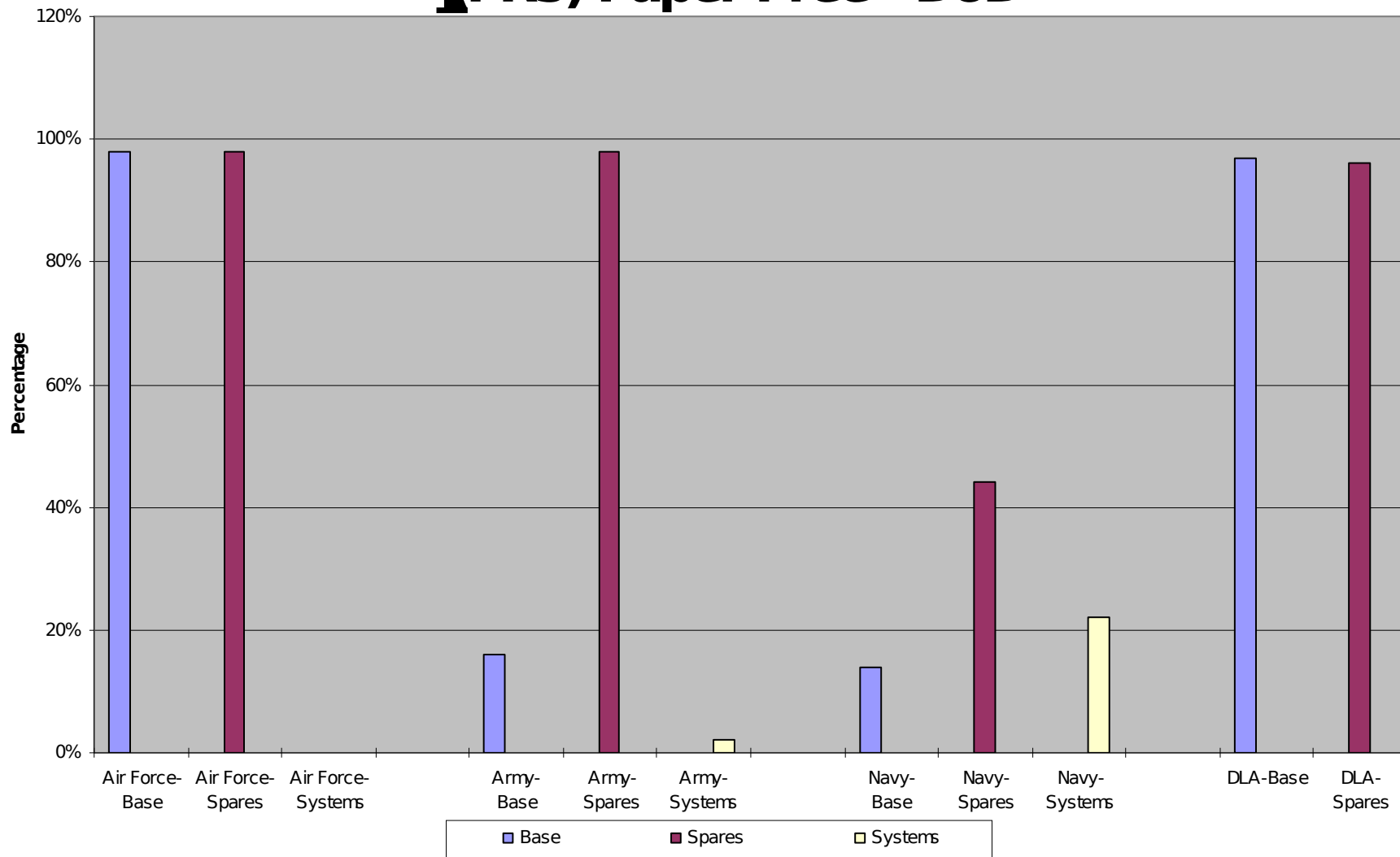
Backup Chart for Business Volume



- DD350 - Individual Contracting Action Report
- DD1057 - Monthly Contracting Summary of Actions \$25,000 or Less
- DIOR - Directorate for Information Operations & Reports (WHS)

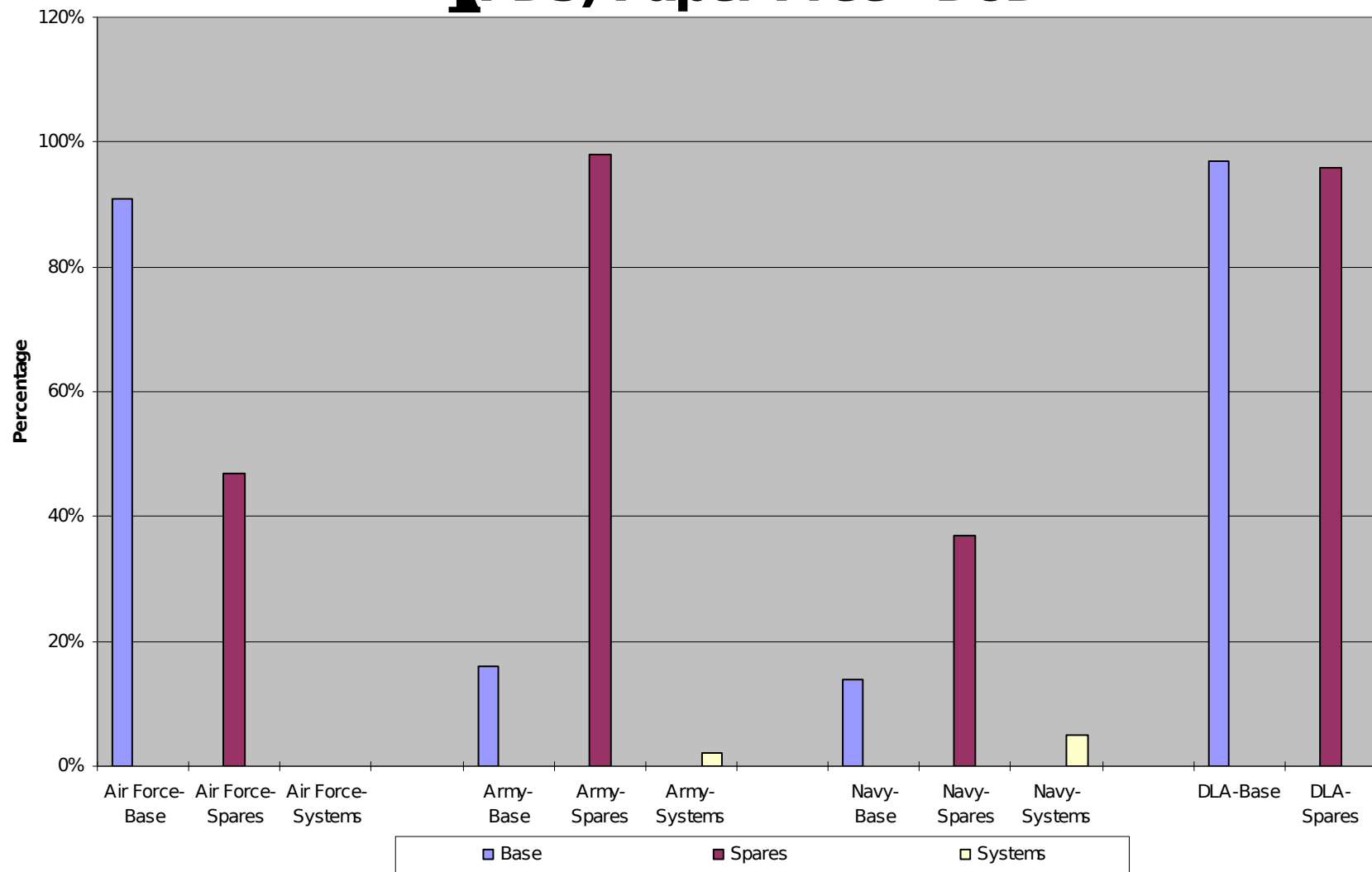
Contract Requirements

FY97 - % Requirements Purchase Request (PRs) Paper Free-Load



Contract Requirements

FY97 - % Requirements Funding Documents (FDs) Paper Free - 100%



Army Contract Requirements

- **Baseline FY97** - 1.3M Requirements/Purchase Requests (PRs) received for goods & services by contracting offices during FY97
- PRs/FDs received electronically*
 - Base - 156K; 16%
 - Spares - 287K; 98%
 - Systems - 7K; 2%

*PR & Funding combined on same document DA 3953

Army Contract Requirement Initiatives

- Base
 - Defense Automated Requisitioning Tracking System (DARTS)
 - Installation Requisitioning and Purchase Request System (IRPRS)
- System/Spares
 - Total Operating Paperless System (TOPS)
 - Procurement Network (PROCNET)
 - Joint Computer-aided Acquisition and Logistics System (JCALs)
 - AMC Web Based Solution
- Health
 - Theater Army Medical Management Information System (TAMMIS)
- Construction
 - Corps of Engineers Financial Management System (CEFMS)

Navy Contract Requirements

- **Baseline FY97** - 1.6M Requirements/Purchase Requests (PRs) received for goods & services by contracting offices during FY97
- PRs received electronically
 - Base 175K; 14%
 - Spares 86K; 44%
 - Systems 30K; 22%
- Funding Documents received electronically
 - Base 175K; 14%
 - Spares 86K; 37%
 - Systems 7K; 5%
- Initiatives
 - USMC ARS, SPS PR Module
 - ANSRS, SPS Lite (WWW)

Air Force Contract Requirements

- **Baseline FY97** - 2.0M Requirements/Purchase Requests (PRs) received for goods & services by contracting offices during FY97
- PRs received electronically
 - Base 1,988,309; 98%
 - Spares 10,995; 98%
 - Systems 0; 0%
- Funding Documents received electronically
 - Base 1,869,011; 91%
 - Spares 5,497; 47%
 - Systems 0; 0%
- Initiatives
 - SBSS, MMMS, and J041 deployed; ABSS, SUP-MOD in development

DLA Contract Requirements

- **Baseline FY97** - 3.7M Requirements/Purchase Requests (PRs) received for goods & services by contracting offices during FY97
- PRs received electronically
 - Base 104,000; 97%
 - Spares 3,625,183; 96%
- FDs received electronically
 - Base 104,000; 97%
 - Spares 3,625,183; 96%
- Initiatives
 - MILSTRIP/FEDSTRIP
 - Subsistence Prime vendor interpreter/subtotal order receipt electronic systems (SPVI/STORES)
 - Defense Supply Experts System (DESEX)
 - Auto Sys Catalog/Order Textiles (ASCOT)
 - Auto Inventory Management System (AIMS)
 - Electronic Mall (EMALL)
 - Internet requisition

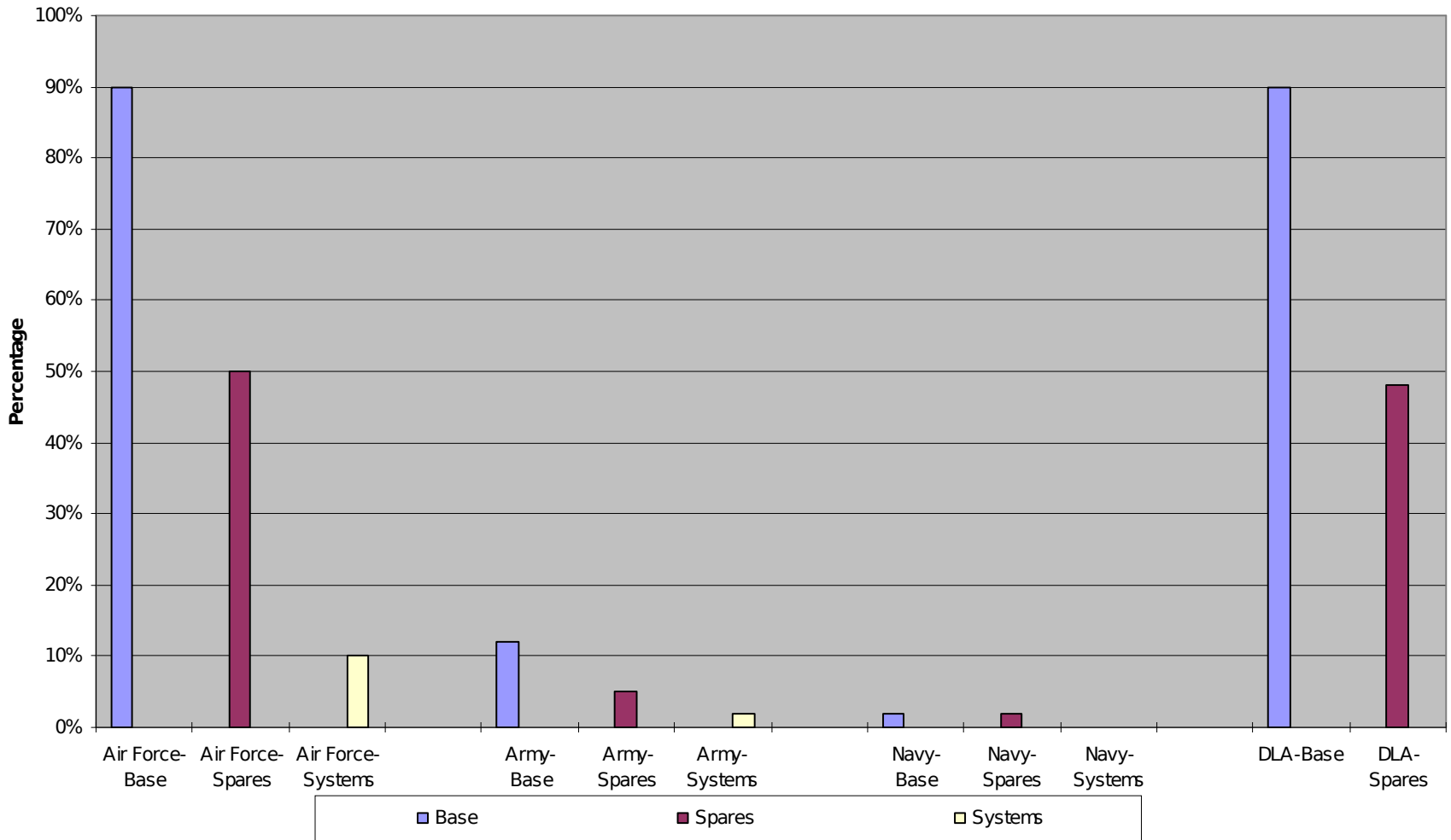
Contract Requirements

Metric Groundrules



- Data Source
 - Services - derived from DIOR data
 - DLA - spares actuals (SAMMS)/estimates (DISMS, DFAMS, FAS); base estimate (BOSS, DASC-C, DNSC)
- Assumptions
 - For Services - Number of purchase requests derived from total awards/mods multiplied by 1.2

FY97 - % Solicitations Paper Free Capable - DoD



Army Solicitations



- **Baseline - FY97**

<u>Buying/System Category</u>	<u># of Solicitations</u>	<u>% Electronic</u>
Base	682,831(25-100K)	12%*
Spares	204,848	5%**
Systems	22,760	2%***

* FACNET

** EDI (TACOM DVD)

*** Internet

- **Initiatives**

- AMC Web Based Solution
- Total Operating Paperless System (TOPS)
- Procurement Network (PROCNET)

Backup Army Solicitations



- Conversion from current FACNET architecture to DISA ECPN will increase usability of EC for SAP but totally dependent on vendor acceptance for growth
- Systems based on 25% of the total DA times 10% (AMC)
- Logistics/Spares based on 25% of total DA times 90% (AMC)
- Base/Installation based on 75% times the total DA (SAACONS)

Navy Solicitations



- **Baseline FY97**

<u>Buying/System Category</u>	<u># of Solicitations</u>	<u>% Paperless</u>
Base	1.1M	2%
Spares	14,178	2%
Systems	14,357	0%

- **Initiatives**

- NECO
- *ITECDirect*
- EBBs
- APADE EDI (840/843)
- ITIMP EDI (840/843)
- PRISM EDI
- SPEDI
- SPS - EDI
- SPS - WWW

Air Force Solicitations



- **Baseline FY97**

<u>Buying/System Category</u>	<u># of Solicitations</u>	<u>%</u>
<u>Electronic</u>		
Base	2,092,957	90%
Spares	11,106	50%
Systems	16,154	10%

- **Initiatives**

- Internet/Web Posting (WEB-T)

DLA Solicitations



- **Baseline FY97**

<u>Buying/System Category</u>	<u># of Solicitations</u>	<u>%</u>
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Electronic		
Base	104,000	90%
Spares	479,134	48%

- **Initiatives**

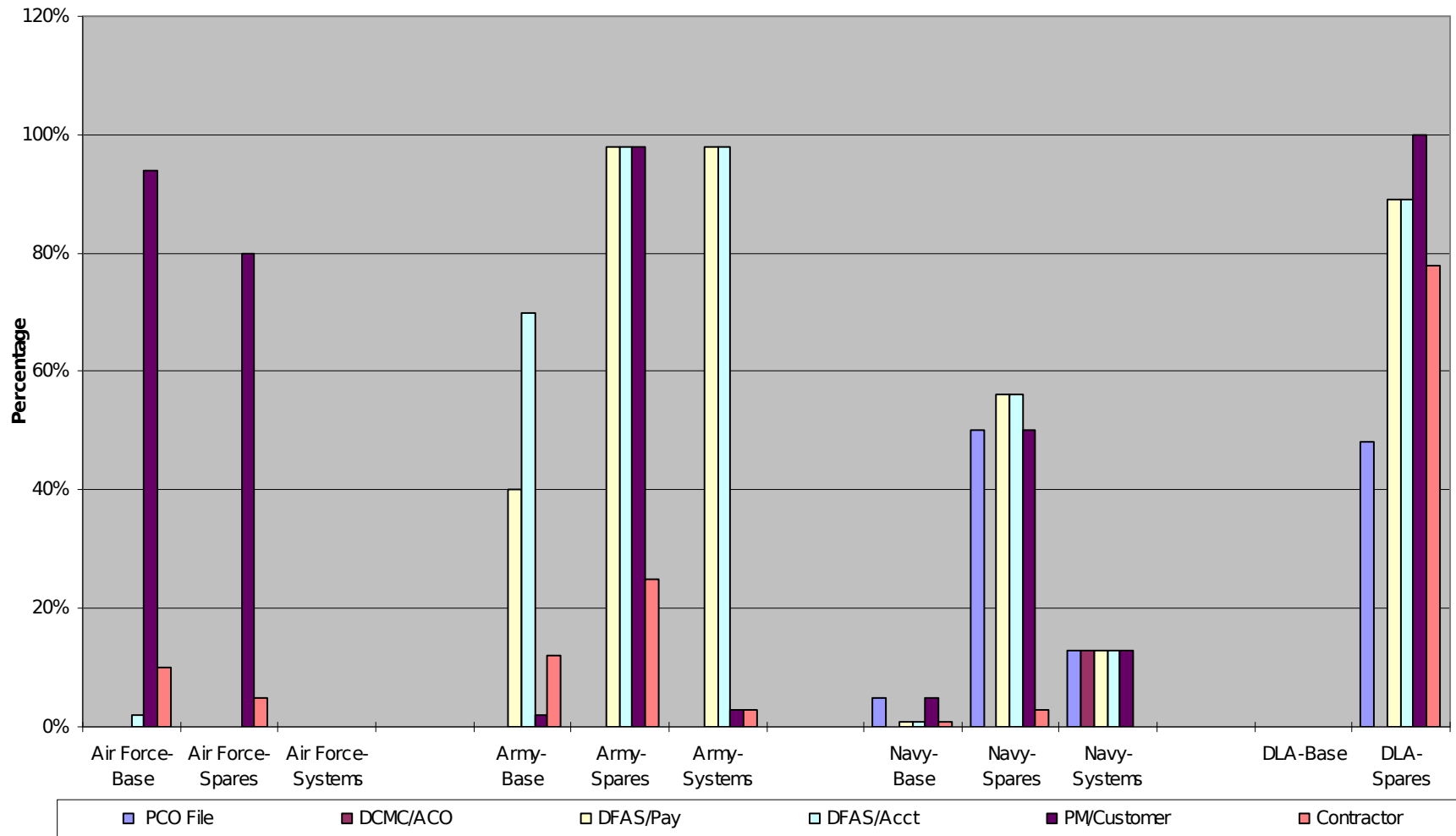
- Electronic Bulletin Boards (EBBs)
- Procurement via Internet
- DLA Pre-award Contracting System-Electronic Commerce (DPACS-EC)
- Small Purchase Electronic Data Exchange (SPEDE)-Medical

Solicitation Metric Groundrules



- Data Source
 - Services - projection off DIOR data (1:1)
 - DLA spares actuals (SAMMS)/estimates (DISMS, DFAMS, FAS); base estimate (BOSS, DASC-C, DNSC)
- Definitions
 - Total number of Solicitations (include RFPs, RFQs and IFBs) available to vendors/industry
- Assumptions
 - Oral solicitations are paperless solicitations
- Open Issues
 - Refine estimating methodology

FY97 - % Awards/Mods Distributed & Received Electronically - DoD



Army Awards/Mods



- Percent Distributed Electronically

		Systems	Spares	Base
PCO File		0%	0%	0%
DCMC/ACO/DCAA		0%*	0%	N/A
DFAS/Paying		98%	98%	40%
DFAS/Acctg		98%	98%	70%
PM / RA		3%	98%	2%
Contractor		3%	25%	12%

* EDI to MOCAS (98%)

- **Initiatives**

- SAACONS to EDA - 3/98 via ECPN 100% of awards and modifications for non U.S. Army Corp of Engineers (USACE) sites can be provided to DFAS

09/12/1633

Backup Army Awards/Mods



- Base (SAACONS) and Accounting
 - 40% for DFAS/Paying under Base/Post includes
 - 30% Commercial Accounts Payment System (CAPS)
 - 10% Corps of Engineer Financial Management System (CEFMS)
- Systems/Spares
 - 98% for systems and spares process through PADDS via EDA

Navy Awards/Mods



- **Status by handoff (Percent Distributed Electronically)**

		Systems	Spares	Base
PCO File		13%	50%	5%
DCMC/ACO/DCAA		13%	0%	N/A
DFAS/Paying		13%	56%	1%
DFAS/Acctg		13%	56%	1%
PM / RA		13%	50%	5%
Contractor		0%	3%	1%

- **Initiatives**

- EDA in ITIMP
- EDA in APADE
- ITIMP EDI (850/860)
- SPS EDI (850/860)
- SPS EDA

09/12/1635

Air Force Awards/Mods



• Percent Awards Distributed Electronically

		Systems	Spares	Base
PCO File		0%	0%	0%
DCMC/ACO/DCAA		0%	0%	N/A
DFAS/Paying		0%	0%	0%
DFAS/Acctg		0%	0%	2%
PM / RA		0%	80%	94%
Contractor		0%	5%	10%

• Initiatives

- Base - BCAS to EDA - 2/98
- Spares - ACPS to EDA - 6/98
- Systems - AMIS/ConWrite to EDA - 6/98

DLA Awards/Mods

- **Percent Awards Distributed Electronically**

		Systems	Spares	Base
PCO File		N/A	48%	0%
DCMC/ACO/DCAA		N/A	0%	N/A
DFAS/Paying		N/A	89%	0%
DFAS/Acctg		N/A	89%	0%
PM / RA		N/A	100%	0%
Contractor		N/A	78%	0%

- **Initiatives**

- Procurement via Internet
- Paperless Order Placement System (POPS)
- DLA Pre-award Contract System-Electronic Commerce (DPACS-EC)
- Medical Auto Long-Term Contracting (MALT)
- Quick Response
- Electronic Procurement Program Interface (EPPI)
- Small Purchase Electronic Data Exchange (SPEDE)
- Price Modification (EDI 832)
- Electronic Delivery Order (EDO)

09/12/1637

DCMC Awards/Mods



- **Percent Awards Distributed Electronically**

		Systems	Spares	Base
PCO File		0%	0%	N/A
DCMC/ACO/DCAA		0%	0%	N/A
DFAS/Paying		0%	0%	N/A
DFAS/Acctg		0%	0%	N/A
PM / RA		0%	0%	N/A
Contractor		0%	0%	N/A

- **Initiatives**

- ACO MODS - EDI 860, EDA (Technical Test Underway)

DCAA Contract Award/Modifications

- Forward Pricing Audits and Percent Issued Electronically
- FY97 Baseline - 11,798 Audit Reports

<u>Task</u> <u>them</u>	<u>% EC</u>	<u>Transaction</u>	<u>Who gets</u>
Prep. Of Proposal (Contractor)	0%	SF 1411 or Equivalent	PCO/ACO/DCAA
Proposal Audit	0%	Request for Audit	DCAA
Proposal Audit	20%	Audit Report	PCO/ACO

Awards/Mods

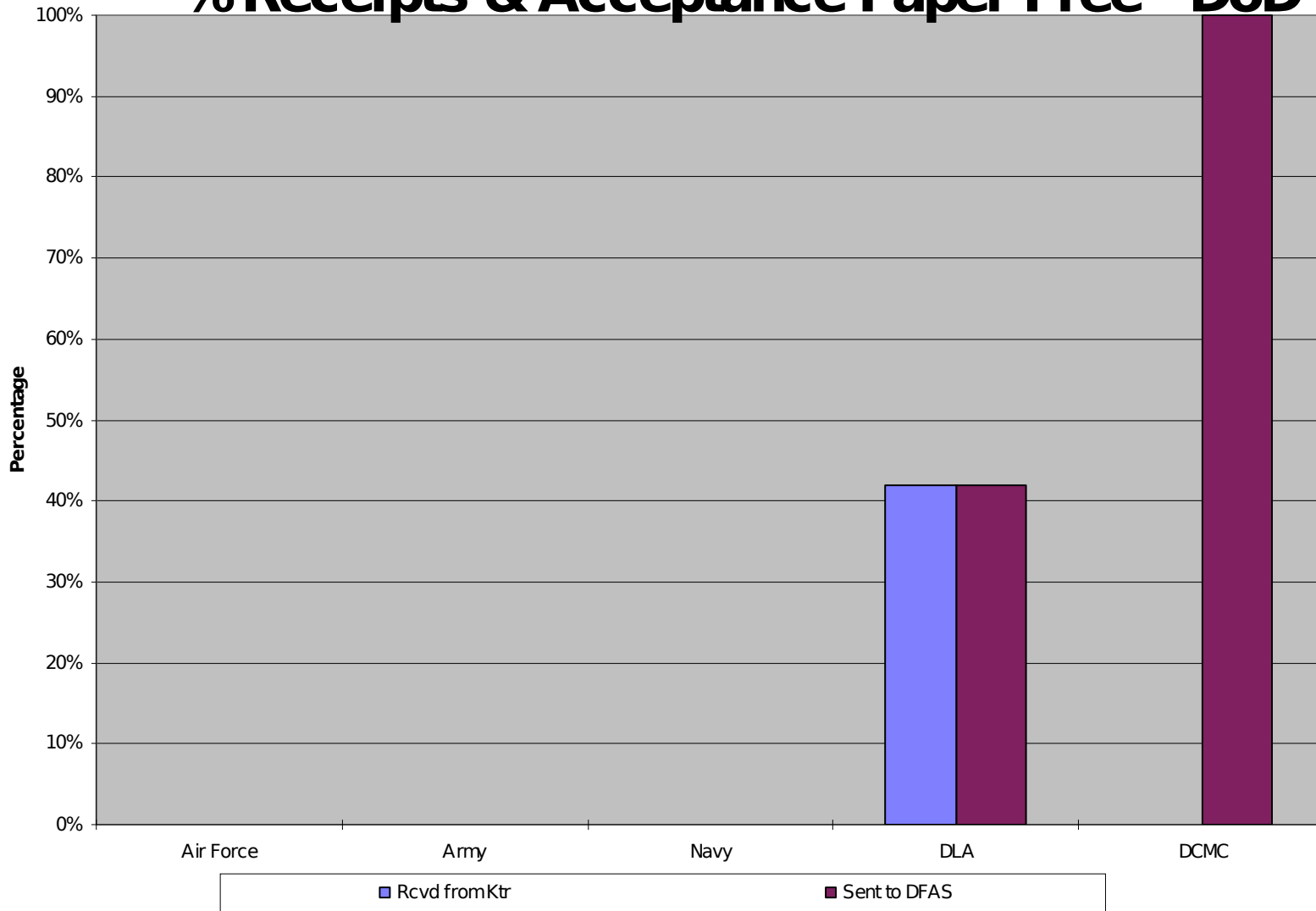
Metric Groundrules



- Data Source
 - DIOR
- Definitions
 - Electronic/paperless as deemed by the recipient (i.e., does recipient still require paper?)

FY97 - (NonDelegated - Vendor Pay Only)

% Receipts & Acceptance Paper Free - DoD



Army Receipts & Acceptance

- **Baseline FY97 - Non-Delegated Contracts Only**
 - Total Receipts Processed 2.1M
- Percent received from vendor electronically: 0%
- Percent sent to DFAS (Vendor Pay System) electronically: 0%
- Initiatives
 - EDA/Web Interactive Form (DD250)
 - JCALS Pilot - EDI 856/861

Navy Receipts & Acceptance

- **Baseline FY97 - Non-Delegated Contracts Only**

- Navy

- ⇒Total Receipts Processed 2.0M

- Marine Corps

- ⇒Total Receipts Processed 0.1M

- Percent received from vendor electronically: 0%

- Percent sent to DFAS electronically: 0%

- Initiatives

- NAVSEA & NAVSUP Pilot - EDA/Web Interactive Form (DD250)

- Marine Corps Pilot - Wide Area Workflow

Air Force Receipts & Acceptance



- **Baseline FY97 - Non-Delegated Contracts Only**
 - Total Receipts Processed 1.2M
- Percent received from contractor electronically: 0%
- Percent sent to DFAS electronically: 0%
- Initiatives
 - ABSS
 - J041 deployed
 - GTE & Warner Robbins AFB Pilot - EDA/PDF Electronic Receipt
 - Evaluated Receipts - LA AFS Bar Coding

Receipts & Acceptance



- **Baseline FY97 - Non-Delegated Contracts Only**
 - Total Receipts Processed 1.2M
- Percent received from contractor electronically: 42%
- Percent sent to DFAS electronically: 42%
- Initiatives
 - Evaluated Receipt Settlement (ERS)
 - Electronic Invoice (EDI 810)
 - SPEDE Ship Notice (EDI 856)

Receipts & Acceptance



- **Baseline FY97 - Delegated Contracts Only**
 - Total Receipts Processed 346,434
- Percent received from contractor electronically: 0%
- Percent sent to DFAS electronically: 100%
- Initiatives
 - Electronic DD250/EDI 856

Receipts & Acceptance Metric Groundrules



- Data Source
 - Extrapolate from DFAS data on number invoices
- Definitions
 - Percent receipts received electronically by receiving activity
 - ⇒ DCMC delegated environment
 - ⇒ Not DCMC delegated environment (Vendor Pay)
 - Percent receipts routed through end-to-end workflow at receiving activity
 - Percent receipts/acceptance routed to DFAS electronically
- Assumptions
 - Assume one receipt per invoice

FY97 - Input to DFAS

Major Contracts/DCMC Administered

Projected 100% Paper-Fr

System

VolumeElectronic

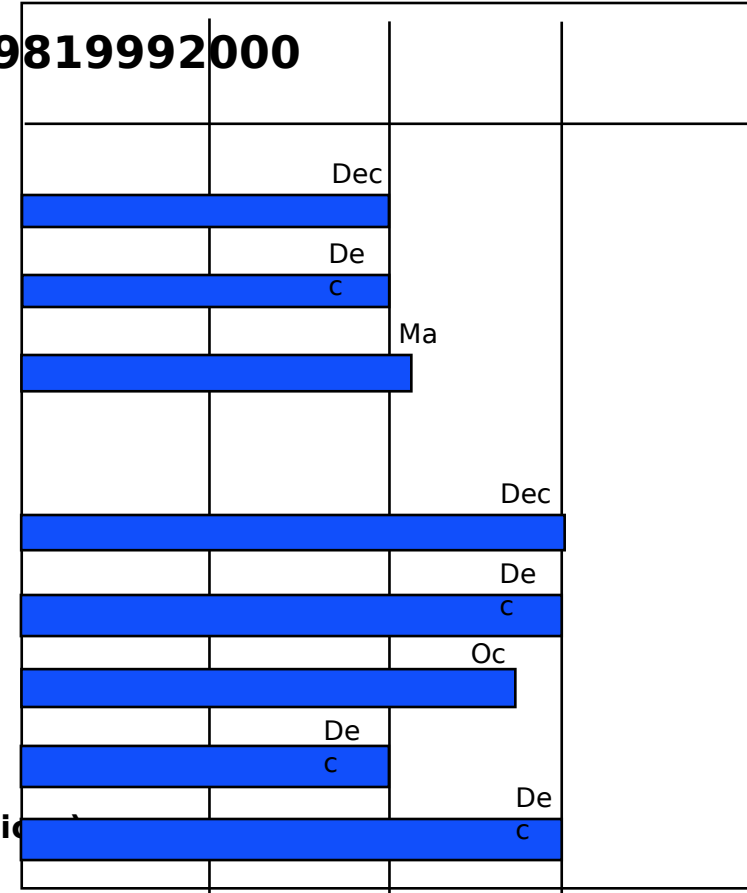
1997199819992000

MOCAS

Contracts 151K40%
Contract Mods 192K10%
Receipts/DD250s346K 20%
Invoices
 - Progress Pay 32K37%
 - Commercial 813K18%
 - Public Voucher371K 4%
Payments 960K60%
Contr. Close Out353K 15%

Initiatives

- EDI - EDA - EDM - EFT - Web Applications (Receipts, Invoice)
- Direct submission of vouchers (recent DFARS change)
- Send interim SF1034s electronically through DCAA to DFAS



DCMC Progress Payment



- Progress Payment Processing
 - Progress Payments
 - ⇒ 32,429 (\$21.7B) for FY97
 - 36.5% (11,511/\$7.2B) electronic
 - DCMC Initiatives
 - ⇒ Progress Payments (EDI 810 - Deployed)

DCAA Progress Payment



- Progress Payment Audits
- FY97 Baseline - 2,753

<u>Task</u>	<u>Transaction</u>	<u>Who gets them</u>
<u>% EC</u>		
Prep. Of Prog. Pay. (Contractor) 0%	SF Form 1443	DCAA
Prog. Pay. Audit 0%	Request for Audit	DCAA
Proposal Audit 0%	Audit Report	PCO/ACO

FY97 - Input to DFAS

Vendor Payments/Not DCMC Administered

Projected 100% Paper-Fr

System	Volume	Electronic	1997	1998	1999	2000
Vendor Payments *						
Contracts/Mods	8.4M	10%			Jan	
Receipts	14.0M	10%			Oct	
Invoices	14.0M	5%			Oct	
Payments	6.6M	17%		Dec		

EC Initiatives

- EDI - EDA - EDM - EFT - IMPAC Card - Web
 Applications (Receipts, Invoices)

* Vendor Payments Systems - CAPS/SRD1 STARS-1 PAY IAPS/I
 SAMMS DISMS SAVES

Component Vendor Payments

Projected 100% Paper-F

Service	Volume	Electronic	1997	1998	1999	2000
Air Force	1.2M	5%			Jan	
Army	2.1M	13%			Jan	
Navy	2.0M	11%			Jan	
Marines	0.1M	1%			Jan	
DoD/DLA	<u>1.2M</u>	50%			Jan	
Total	6.6M				Jan	
*Debt Collection Act - EFT Payment Mandatory by Jan. 1999						

FY97 - DFAS Implementation Status by Component

Vendor Invoices (Non-DCMC Delegated)

Service

Volume Electronic

1997 1998 1999 2000

Air Force

2.0M 0%

Sep

Army

4.9M 0%

Oct

Navy

2.2M 1%

Feb

Marines

0.4M 0%

Dec

DoD*

3.0M 1%

DLA

1.5M

41%

Dec

Total

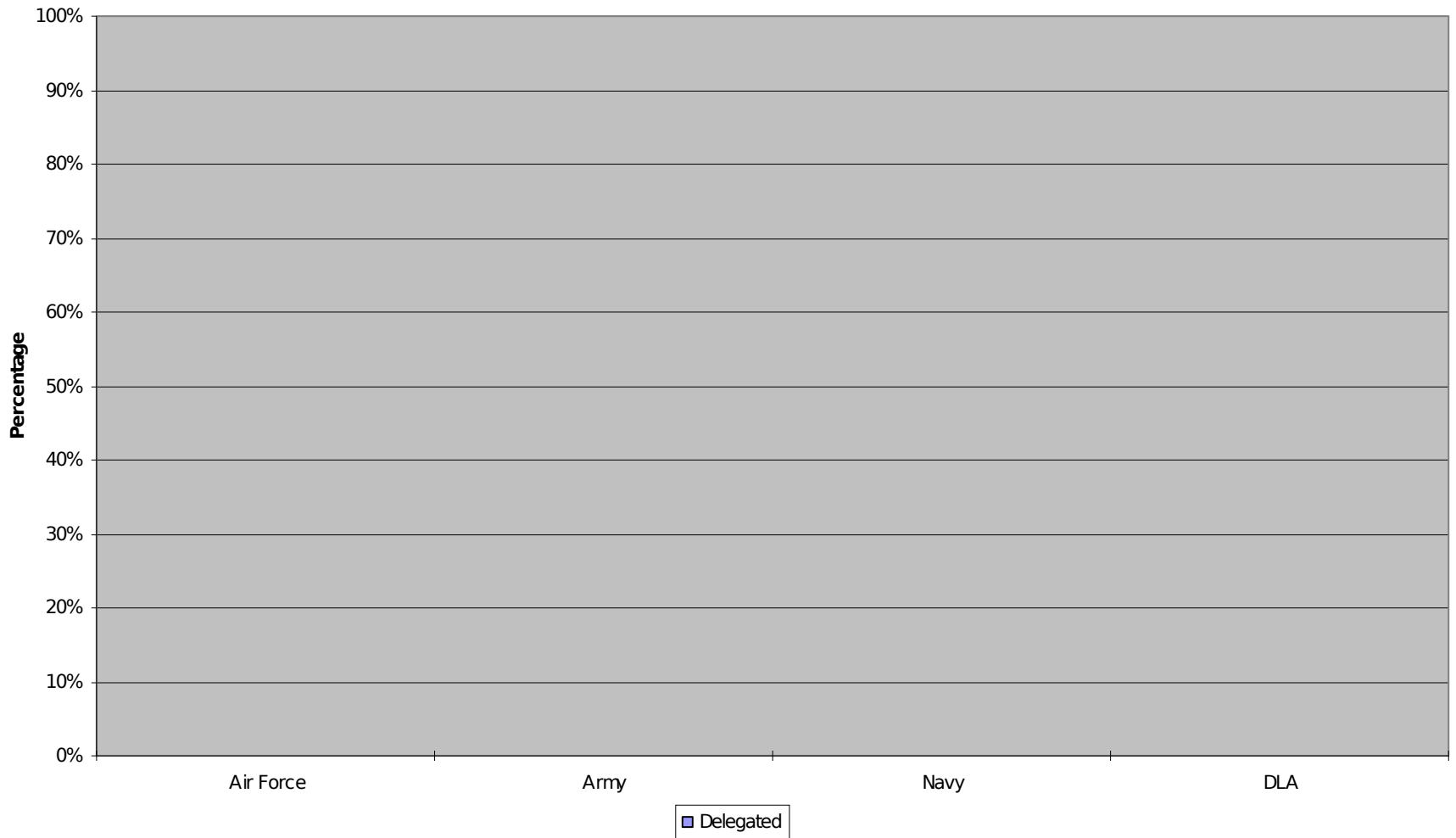
14.0M

Dec

EC Initiatives

- EDI - EDA - EDM - EFT - IMPAC Card - Web Applications (Receipts, Invoices)

FY97 - % Delegated Contracts Closed Out Paper Free - DoD



DCMC Contract Closeout

• **Baseline - FY97**

- 353K Major Contracts Closed FY97 (Fixed Price/Cost Contracts)

<u>Task - Cost Contracts gets them</u>	<u>% EC</u>	<u>Transaction</u>	<u>Who</u>
Notification Final Shipment (Contractor)	0%	DD Form 250Z	DCMC
Notification Final Shipment (DCMC)	100%	DD Form 250Z	DFAS-
CO			
Cost Vouchers (Contractor)	0%	SF Form 1034/1035	DCAA
Cost Vouchers (DCAA)		SF Form 1034/1035	
DCMC	0%		
Cert. Cost Vouchers (DCMC Final Pay.)		SF Form 1034/1035	DFAS-
CO	0%		
Contract Completion Statement		DD1594/PK9	PCO
	0/100%		

Task - FFP Contracts

Notification Final Shipment (Contractor)	DD250Z	09/12/1655	DCMC

DCMC Contract Closeout



- **Initiatives**

- Electronic DD250Z/EDI 856

Note: DD250 data is covered under receipts/acceptances

DFAS Contract Closeout

- **Baseline - FY97**

- Contracts Administered by (DCMC)
- 353K Major Contracts Closed FY97

- **Contracts < \$100,000**

<u>Task</u> <u>them</u>	<u>% EC</u>	<u>Transaction</u>	<u>Who gets</u>
Notification Final Shipment (Source)	100%	DD Form 250Z / 168K	DFAS-CO
Notification Final Shipment (Dest)	30%	DD Form 250Z / 72K	DFAS-CO
Certified Cost Vouchers (DCMC)	0%	DD Form 1034/1035 / 60K	DFAS-CO
Contract Completion Statement	100%	PK9s	PCO

09/12/1657

DFAS Contract Closeout



• Contracts > \$100,000

<u>Task</u> <u>them</u>	<u>% EC</u>	<u>Transaction</u>	<u>Who gets</u>
Notification Final Shipment (Source)	100%	DD Form 250Z / 25K	DFAS-CO
Notification Final Shipment (Dest)	30%	DD Form 250Z / 17K	DFAS-CO
Certified Cost Vouchers (DCMC)	0%	DD Form 1034/1035 / 11K	DFAS-CO
Contract Completion Statement	0%	PK9s	PCO
Electronic Document Management (EDM)	100%	3/98 - 10/99	

• Initiatives

09/12/1658

DCAA Contract Closeout

- **Baseline - FY97**

- Systems Review - 7,587, 5% Electronic
- Cost Audits - 4,417, 5% Electronic

- **Initiatives**

- Initiative to get SF1034/1035s (Final Vouchers) electronically from contractor
- Initiative to send contract-specific audit closing statements electronically to ACO/PCO/DFAS

DCAA Cost-Type Contract Closeouts

- Baseline FY97
 - Cost-Type Contracts Requiring Final Vouchers
 - Applicable Documents
 - ⇒ SF1034/SF1035 Completion Voucher
 - ⇒ Contractor's Closing Documents
 - Contractor Prepared Final Voucher and Closing Documents prompts DCAA Audit and Contract Audit Closing Statement (CACS)

<u>Task</u>	<u>Transaction</u>	<u>Who gets them</u>
Review Final Voucher	CACS	ACO/PCO

- Metrics
 - Number of CACS and percent issued electronically
 - ⇒ FY97 Baseline: 16,274 CACS and 0% issued electronically
 - Number Contractor Prepared Final Vouchers and Closing Documents and percentage issued electronically
 - ⇒ FY97 Baseline: 16,274 Final Vouchers and 0% issued Electronically
- Initiatives
 - Develop Software or regulatory solutions to signatures and corporate seal issues
 - Set-up Pilot Site with Contractor to prepare and submit Electronic Documents

Cost-Type Contract

Closeout

Backup Chart



- Issues
 - Contractor prepares final voucher and closing documents
 - Legal requirements for Contractor signatures on closing documents and Corporate seals
 - Legal requirement for ACO signature on final voucher

FY97 - Non Delegated Contracts Closeout



- Army - 2.1 Million
- Navy - 2.6 Million
- Air Force - 2.0 Million
- DLA - 4.5 Million

Contract Closeout Metric Groundrules



- Data Source - DFAS invoices processed
- Definitions
 - Percent key closeout documents transmitted electronically
 - Measure DCMC Delegated
 - DFAS Metric - Percent of PK9s electronically sent to PCO
 - DCMC Metric
 - ⇒ Percent of DD1594s sent electronically to PCOs
 - DCAA Metric
 - ⇒ Percent SF1034/1035s electronically received by DCAA from contractor
 - ⇒ Percent contract audit closing statements electronically sent to ACO/PCO/DFAS

Backup Closeout Metric



- Processes

- DCMC Executive Agent for Delegated Contract Close
- Closeout process at DFAS payment office
 - ⇒ Physically complete/final DD250Z recvd/final payment/reconcile
 - ⇒ PK9 sent to buying office
- Closeout process at PCO office
 - ⇒ If receive PK9 or DD 1594, reconcile program/ACO books; files to archive
 - ⇒ If no PK9 or DD 1594, coord with DFAS/ACO/contractor; attempt to reconcile and close
- Closeout process at ACO office
 - ⇒ DD1594 documents closure/PK9s